

**STUDY TOUR AGENDA, MUTUELLES DE SANTE IN RWANDA  
MALIAN DELEGATION  
25-31 OCTOBER 2009**

**Ministerial Leadership Initiative**

	Sunday 25 October	Monday 26 October	Tuesday 27 October	Wednesday 28 October	Thursday 29 October	Friday 30 October
<b>Morning</b>	Free time	<p><b>9 h.15</b> Depart hotel</p> <p><b>10 h.</b> <b>Ministry of Health:</b> <b>Dr. Stephen Karengera</b></p> <ul style="list-style-type: none"> <li>• <i>Welcome</i></li> </ul> <p><b>11h.</b> <b>Introduction to the Health Sector in Rwanda</b> <b>Médard Nyandekwe and Dr. François Diop</b></p> <ul style="list-style-type: none"> <li>• <i>Organisation of Rwanda's health system</i></li> <li>• <i>Health reforms in Rwanda</i></li> <li>• <i>Background on budget reform and performance-based financing</i></li> <li>• <i>Introduction to « mutuelles de santé »</i></li> </ul>	<p><b>8h</b> Depart hotel</p> <p><b>10h30</b> <b>Field visit to the section mutuelle of Bungwe</b></p> <ul style="list-style-type: none"> <li>• <i>Governance, organisation, functioning, and management systems and tools, relationships with district solidarity funds, coverage of indigents</i></li> </ul> <p><b>11h30.</b> <b>Visit to Bungwe Health Center</b></p> <p><i>Contractual relationships with partner health centers, reimbursement modalities, and resource mobilisation</i></p>	<p><b>9 h.</b> <b>World Bank Financing Team</b></p> <ul style="list-style-type: none"> <li>• <i>Health financing reforms in Rwanda : lessons learned and next steps</i></li> </ul> <p><b>12h. Mid-week Synthesis and Lessons Learned (Malian delegation)</b></p> <ul style="list-style-type: none"> <li>• <i>System of mandatory health insurance (RAMA)</i></li> <li>• <i>Organization of mutuelles, relationships with providers, and care for vulnerable and low-income groups</i></li> <li>• <i>Mechanisms for financial and technical support</i></li> </ul>	<p><b>8h.30</b> Depart hotel</p> <p><b>10h.</b> <b>Visit to Muhanga district mutuelle</b></p> <ul style="list-style-type: none"> <li>• <i>Governance, organisation, functioning, and management systems and tools, relationships with national guarantee funds, and with section mutuelles</i></li> </ul> <p><b>Visit to Kabgayi district hospital:</b></p> <ul style="list-style-type: none"> <li>• <i>Contractual relationships with district mutuelles, hospital reimbursement modalities, and resource mobilisation</i></li> </ul>	<p><b>8h.30</b> <b>Synthesis of week's findings and lessons learned, preparation for debriefing and writing of policy brief</b></p> <p><b>10h.30</b> <b>Sharing of lessons learned between Senegalese and Malian delegations</b></p> <ul style="list-style-type: none"> <li>• <i>Main lessons</i></li> <li>• <i>Opportunities and challenges to applying lessons in the national context of Mali and Senegal</i></li> <li>• <i>Lessons about leadership capacity needed to carry out reforms like Rwanda</i></li> <li>• <i>Next steps for each country</i></li> </ul>
<b>Afternoon</b>	Free time	<p><b>14h.</b> <b>Mutuelles Technical Support Unit:</b> <b>Hertilan Inyurubuga, Director</b></p>	<p><b>13h.30</b> <b>Lunch at Urumuri Restaurant (Nyirangarama Center)</b></p>	<p><b>16h.</b> Free time</p>	<p><b>12h.30</b> <b>Lunch at Hotel in Muhanga</b></p>	<p><b>15h.</b> <b>Ministry of Health</b></p> <ul style="list-style-type: none"> <li>• <i>&lt;&lt;Debriefing&gt;&gt; Permanent Secretary,</i></li> </ul>

		<ul style="list-style-type: none"> <li>• <i>Overveiw of the development of mutuelles</i></li> </ul> <p><b>16h.</b> <b>Rwandaise d'Assurance Maladie (RAMA)</b> <b>Alexis Rulisa, Claims Head Officer:</b></p> <ul style="list-style-type: none"> <li>• <i>Establishment, structure and organisation, and operation</i></li> <li>• <i>Provider relations: accreditation, contracting, management and billing, reimbursement modalities</i></li> </ul>	<p><b>14 h.30</b> <b>Field visit to district mutuelle of Gicumbi :</b></p> <ul style="list-style-type: none"> <li>• <i>Governance, organisation, functioning, and management systems and tools, relationships with national guarantee funds, and with section mutuelles</i></li> </ul> <p><b>16h.30</b> <b>Field visit to Gicumbi District Hospital:</b></p> <ul style="list-style-type: none"> <li>• <i>Contractual relationships with district mutuelles, hospital reimbursement modalities, and resource mobilisation</i></li> </ul> <p><b>18h</b> <b>Return to Kigali</b></p>		<p><b>14h.</b> <b>Field visit to Gitarama section Mutuelle</b></p> <ul style="list-style-type: none"> <li>• <i>Governance, organisation, functioning, and management systems and tools, relationships with district solidarity funds, coverage of indigents</i></li> </ul> <p><b>15h.30</b> <b>Visit to Gitarama Health Center</b></p> <ul style="list-style-type: none"> <li>• <i>Contractual relations with Partner health centers, reimbursement modalities, and resource mobilisation</i></li> </ul> <p><b>17h.</b> <b>Return to Kigali</b></p>	<p><i>Mutuelles Technical Support Unit, PBF Performance-Based Financing Unit</i></p> <p><b>17h.</b> <b>Reception</b> <b>Ministry of Health</b></p>
<b>Evening</b>	<p><b>18h.</b> <b>Introductions, overview of the week's agenda (Golden Hills Hotel)</b></p> <p><b>18h.30</b> <b>Reception</b></p>					<p><b>19h.</b> <b>Dinner</b></p>

**Saturday, Oct. 24 : No program. This is a day of rest.**

**Saturday, Oct. 31. The departure from Mali is scheduled for 23h30.**